IMPROVED DECISION-MAKING PROCESSES FOR THE TRANSFRONTIER CONSERVATION AREAS OF SOUTHERN AFRICA

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Greater Mapungubwe TFCA

Source: Peace Parks Foundation
Greater Limpopo TFCA

Source: Peace Parks Foundation
Methodology

- Desktop study: previous research and relevant official documents
- Semi-structured interviews with:
  - Park staff
  - Local community members and other stakeholders
  - Local government representatives
  - Representatives from provincial, national governments and parastatals
  - Members of the Joint Management Boards or their representatives
  - NGO members (PPF etc.)
  - Experts in the field of conservation and governance
Outside Africa: 13 countries 44 case studies

- Community Forestry Projects
- Conservation areas/conservancies
Africa: 19 countries 61 case studies
## Binary index to gauge community vulnerability

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<tr>
<th>Attribute</th>
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<td>Tenure</td>
<td>Ownership</td>
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<td>lack of security and legality</td>
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<td>Leadership</td>
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<td>lack of/weak</td>
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<td>Eco</td>
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<td>improving/sustainable</td>
<td>deterioration/unsustainable</td>
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<td>Benefit</td>
<td>Resource benefits</td>
<td>direct benefits from PA</td>
<td>costs dominant</td>
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<td>Attitude</td>
<td>Attitudes toward PA</td>
<td>positive</td>
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<td>Stable</td>
<td>Community’s stability</td>
<td>longstanding, stable</td>
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<td>External</td>
<td>Threats to community</td>
<td>internal conflicts</td>
<td>external threats</td>
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Suzi Malan
Linkages across top 10% of global cases
Linkages across 61 cases in Africa

Diagram:
- Authority
- External
- Benefit
- Eco
- Attitude
- Tenure

Connections and Percentages:
- Authority to External: 41%
- External to Benefit: 32%
- External to Eco: 40%
- Eco to Benefit: 37%
- Eco to Attitude: 64%
- Attitude to Eco: 35%
- Attitude to Tenure: 17%
- Tenure to Eco: 44%
- Tenure to Benefit: 44%
Some findings:

• Excellent **leadership**/well-established **institutions** combined with **dedicated facilitators** = success

• Education and capacity building key drivers of attitude changes

• Government commitment towards institution-building and organizational reform: **supportive government** = success

• Clear set of measurements should be established collaboratively and effectiveness should be monitored

• Community perceptions should be evaluated regularly; commitment to conflict resolution and adaptive management

• Funding very complex issue - should be matched by input from communities
Some findings:

- challenges of different governance models between the respective countries
  - policy disharmony,
  - capacity deficiency,
  - infrastructure challenges,
  - disconnected departments within countries, and
  - the effects of political discount rates versus environmental discount rates
More findings:

- challenges of different governance models between the respective countries
  - policy disharmony,
  - capacity deficiency,
  - infrastructure challenges,
  - disconnected departments within countries, and
  - the effects of political discount rates versus environmental discount rates
Some recommended priorities:

Moving from regime establishment to a more permanent institution. This requires:

• establishment of permanent mechanisms which is beyond political limitations of a three – five-year lifespan

• developing self-regulating mechanisms unlimited by international borders

• identifying and ranking policies between countries that require urgent harmonization – targeted funding to enable one or two masters students to do the research

• Ensuring greater permanence in funding and designing an institution which spans country borders – decrease fragmented approaches
…to be continued.....

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Source: Peace Parks Foundation
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